Surname, First Name:	Lutz, Volker
Born:	1968
Marital Status:	married
Nationality:	German
Location:	Pliening/Munich

Key Qualifications:

28 years' experience in Computing, Storage, Mainframe, Tape, Network Infrastructure and Virtualization Technologies

25 years' experience in Program and Project Management according to PMI and PRINCE2 (certified)

18 years' experience in Data Center Relocation-/Migration and

25 years' experience in IT Operation according ITIL

Execution of Business Impact Analysis

Design and Implementation of High Available IT Solutions

Planning and Implementation of SAP and Database Migration

Takeover and Leading Troubled Projects

Vendor and Supplier Management (e.g. IBM, HP, EMC, NetApp, Hitachi, AT&T, GTT, Colt, BT, DXC, TCS)

Language Skills:

Language	Proficiency
German	Native
English	Fluent
French	Basic Knowledge

Professional Education:

11/1990 - 01/1996

Julius-Maximilans-University-Wuerzburg

Study of Mathematics

Master of Science (Sc) in Mathematics

11/1988 - 11/1990

Julius-Maximilans-University-Wuerzburg

Study of Computer Science

Professional Experience:

03/2016 - today

DCR Consulting

Position : Principal Consultant

Duties/Responsibilities/Activities:

- Planning and Execution of complex Data Center Migration-/Relocation and Consolidation
- Project- and Programm Management
- Data Center Management
- Execution of IT Infrastructure and Data Center Assessment
- ICT Infrastructure Optimization and Consolidation
- IT Service Continuity Management

10/2011 – 02/2016

Detecon International GmbH

Position: Managing Consultant

Duties/Responsibilities/Activities :

- Project & Program Management
- Data Center Management
- ICT Infrastructure Strategy and Business Model
- ICT Infrastructure Optimization and Consolidation
- ICT Service Rollout
- IT Service Continuity Management and Business Impact Analysis

05/1996 - 09/2011

IBM Germany

Position: IT Specialist, Project Manager

Duties/Responsibilities/Activities:

- Systems Management & Administration
- Project Lead

02/1996 - 04/1996

Bauer & Partner

Position: Software Developer

Duties/Responsibilities/Activities:

- Software Development with Smalltalk according Customer Requirements

Special Project Experience:

01/2025 – today

Schaeffler: IP Address Harmonization

Munich, Herzogenaurach

Duties/Responsibilities/Activities:

- Technical project manager supporting the overall customer project manager
- Overall project planning
- Project Management Office (PMO) – Creation of status reports, progress reporting with dashboards, steering board preparation and execution
- Alignment with regions and application departments to prepare the migration
- Coordination of migration (cut-over)

01/2022 – 12/2024

Schaeffler: SAP Migration

Munich, Herzogenaurach, Frankfurt

Duties/Responsibilities/Activities:

- Project management support of overall Project manager
- Project management office (PMO)
- Coordination of migration execution

02/2023 – 12/2023

Mercedes Benz USA (MBUSA): Development and Deployment of improvements in the area of Business Continuity and IT Service Management

Munich, Atlanta

Duties/Responsibilities/Activities:

- Principal Consultant Business Continuity and IT Service Management
- Development of Quality-of-Service Reports for Incident- and Change-Management
- Planning and Execution of a Disaster Recovery Test for business-critical applications

08/2022 – 12/2022

Mercedes Benz USA (MBUSA): Business Impact Analysis (BIA)

Munich, Atlanta

Duties/Responsibilities/Activities:

- Principal Consultant Business Impact Analysis
- Preparation of a MBUSA specific BIA-Questionnaire
- Execution of the Business Impact Analysis for 260 Applications with the Applikations Owner and the Business
- Detailed Analysis of results and identification of Finding, Benchmark, and Improvements
- Development of a final BIA Management Report

04/2022 – 07/2022

Mercedes Benz USA (MBUSA): Business Continuity Assessment für die Produktions-Standorte

München, Atlanta

Duties/Responsibilities/Activities:

- Principal Consultant Data Center and IT Infrastructure Assessment
- Identification of business-critical functions for 10 MBUSA production sites (PDC & VPC)
- Prepare inventory of IT infrastructure and applications
- Mapping of business-critical functions to IT infrastructure and applications
- Evaluation of financial impact caused by data center outages
- Analysis of existing disaster recovery mechanisms
- Process analysis of data center reliability
- Preparation of a business case concerning implementation of identified improvement measures

01/2021 – 12/2022

Shell: Data Center Migration

Munich, Den Haag, Amsterdam

Duties/Responsibilities/Activities:

- Lead Datacenter Migration Data Analyst, Subject Matter Expert Datacenter Migration, Lead Data Center Migration Planer
- Develop, implement, and maintain leading inventory systems, creating complicated landscape migration plans and building challenging timelines
- Identify potential issues and find opportunities for the most effective ways to exit a DC
- Evaluate organizational methods and provide source-to-target mappings and information-model specification documents for data sets
- Create best-practice reports based on data mining, analysis, and visualization
- Evaluate internal systems for efficiency, problems, and inaccuracies, developing and maintaining protocols for handling, processing, and cleaning data

03/2021 – 12/2022

Schaeffler: Project manager Data Center Projects

Munich, Herzogenaurach

Duties/Responsibilities/Activities:

- Project Management and Consulting of Data Center Projects

02/2102 – 07/2021

T-Systems: Next Generation Delivery (NGD)

Munich

Duties/Responsibilities/Activities:

- Data Analyst and Principal Consultant
- Analysis of data provided by customer and business units

	• Support for definition of the FMO design of the NGD model
01/2021 – 02/2021	**Audi: Data Center Migration Phase 1b – Project Setup** Munich, Ingolstadt Duties/Responsibilities/Activities:

- Project Management and Principal Consultant
- Development of the required data model in order to perform a smooth migration (Best-Practice-Approach)
- Definition of requirements for the AUDI server-, storage and network operation in consideration of the valid infrastructure standards
- Development of project requirements (project description) for internal and external use

10/2020 – 12/2020	**Audi: Data Center Migration Phase 1a – Scope Analysis and High-Level Concept Planning** Munich, Ingolstadt Duties/Responsibilities/Activities:

- Project Management and Principal Consultant
- As-is analysis of systems and applications
- Definition of Project structure and organization of future data center migration project
- High level concept planning of future data center migration project (Best-Practice-Approach)

07/2020 – 12/2020	**Schaeffler: Projektmanager Data Center Projects** Munich, Herzogenaurach Duties/Responsibilities/Activities:

- Project Management and Consulting of Data Center Projects

01/2020 – 04/2020	**Daimler (Mercedes Benz USA, Daimler Truck North America): NAFTA Data Center Consolidation Feasibility Study** Atlanta, Portland, Munich Duties/Responsibilities/Activities:

- Project Manager for Data Gathering and Data Assessment for both entities to prepare planned NAFTA Data Center Consolidation
- Focal Point for CIO's and SME's for both entities
- Development of initial Future Solution Design
- Development of initial Project Plan for NAFTA Data Center Consolidation execution
- Business Case development as decision memo of planned NAFTA Data Center Consolidation
- Development of final Project Report

07/2019 – 01/2020	**Shell: Connectivity Improvement Program (CIP)** Munich, Bangalore Duties/Responsibilities/Activities:

- Project Management for the planning and execution of the relocation of a local data center in Bangalore (India)
- Provider Management (AT&T, TCS)

09/2018 – 05/2020	**Shell: Connectivity Improvement Program (CIP)** Munich, Houston Duties/Responsibilities/Activities:

- Global Lead of work stream Internet Breakout Deployments
- Deployment AT&T Flexware solution for Internet Breakout

- Lead of regional Project Managers (APAC, EMEA and Americas)
- Team Lead for Execution of AD Changes and PAC implementation
- Focal Point for network service provider AT&T concerning Internet Breakout implementation (e.g. GTT, British Telecom, Frontier, Colt, TCS)
- Implementation of Aruba Wireless Anchor controller in several Shell data center

09/2018 – 10/2018	DB Schenker: APAC Data Center Consolidation

Munich, Singapore

Duties/Responsibilities/Activities:

- Project Manager for Business Case development as decision memo of planned APAC Data Center Consolidation
- Focal Point for country CIO's of 17 APAC countries
- Investigation of network latency requirements for all countries
- Expansion of Future Solution Design
- Development of final Project Report

07/2018 – 09/2018	DB Schenker: APAC Data Center Consolidation

Singapore

Duties/Responsibilities/Activities:

- Project Manager for Data Gathering and Data Assessment in 17 APAC countries to prepare planned Data Center Consolidation
- Focal Point for country CIO's of 17 APAC countries
- Development of initial Future Solution Design
- Development of initial Project Plan for Data Center Consolidation execution
- Development of final Project Report

04/2017 – 06/2018	T-Systems Shell Global Account: Babylon Program (Global Data Center Consolidation)

München, Den Haag, Houston, Kuala Lumpur/Cyberjaya

Duties/Responsibilities/Activities:

- Project Manager
- Integrated migration planning and migration preparation for virtual migrations and data relocation
- Single Point of Contact for planning alignment with Shell Organization Entities (Downstream, Upstream, Trading, Global Functions and TLS)
- Overall responsibility for coordination and execution of data center relocation in Amsterdam, Houston and Kuala Lumpur/Cyberjaya
- Preparation and planning of data center decommissioning activities
- Overall program reporting

09/2017 – 04/2018	Shell Global Account: AMS DC1 & Westland Exit

Munich, The Hague, Houston, Amsterdam

Duties/Responsibilities/Activities:

- Project Manager
- Integrated migration planning and migration preparation for physical data center relocations

- Single Point of Contact for alignment with Shell business unites (Downstream, Upstream, Trading, Global Functions and TLS)
- Leading and execution of data center relocations
- Provider management (HDS, NetApp and SSCS)

09/2017 – 03/2018	**Shell Global Account: Data Center Relocation DCPL Platform** Kuala Lumpur, Cyberjaya Duties/Responsibilities/Activities:

- Project Manager
- Project management for executing the data center relocation of a complete cloud platform (Planning, coordination and execution)
- Subprovider Management
- Business Focal Point for determination of dependencies
- Business Focal Point for scheduling

07/2016 - 04/2017	**T-Systems Shell Global Account: Amsterdam Data Center Consolidation** Munich, The Hague, Amsterdam, London Duties/Responsibilities/Activities:

- Migration/Relocation planning, tracking and execution
- Determine current and planned TSI Data Center capabilities and services for the targeted Data Center
- Network analysis of existing use and needs for the targeted Data Center
- Gather asset information (template creation, database creation), analyze data gaps, create scope sets and conduct physical audits
- Assist Customer in data gathering of applications, dependencies and priorities.
- Track and liaise to other associated in-flight projects of the customer impacting the same landscapes/Data Center
- Creation of communication plan
- Project planning and reporting to include staffing and budget control

04/2014 – 06/2016	**T-Systems Shell Global Account: Houston IC Data Center Relocation** Munich, The Hague, Houston Duties/Responsibilities/Activities:

- Migration/Relocation planning, tracking and execution
- Determine current and planned TSI Data Center capabilities and services for the targeted Data Center
- Network analysis of existing use and needs for the targeted Data Center
- Gather asset information (template creation, database creation), analyze data gaps, create scope sets and conduct physical audits
- Assist Customer in data gathering of applications, dependencies and priorities
- Track and liaise to other associated in-flight projects of the customer impacting the same landscapes/Data Center
- Creation of communication plan

- Project planning and reporting to include staffing and budget control
- Planning, tracking and execution of logical and physical decommissioning of 7700 assets

02/2013 – 12/2014	**Knappschaft Bahn See : Detail Planning and Execution of Data Center Migration** Bochum/Germany Duties/Responsibilities/Activities:

- Development of detail planning for the Data Center migration to a temporary Data Center location. Support and coordination of the execution of the Data Center migration. Coordination of sub-provider for the Data Center migration

01/2014 - 03/2014	**EnBW: Concept for Data Migration** Karlsruhe/Germany Duties/Responsibilities/Activities:

- Creation of an overall data migration concept as well as detailed data migration concepts for several service modules (e.g. SAP, Exchange, Active Directory, Oracle)

01/2014 - 03/2014	**EnBW: Detailed Concept for Data Center Migration** Karlsruhe/Germany Duties/Responsibilities/Activities:

- Creation of a detailed Data Center migration concept

06/2012 - 12/2013	**Volkswagen: ITSCM / BCM** Wolfsburg/Germany Duties/Responsibilities/Activities:

- Project Manager for creation, completion and update of ITSCM Disaster Recovery Plans and Documentation

07/2013 - 07/2013	**EnBW: Concept for Data Center Migration** Karlsruhe/Germany Duties/Responsibilities/Activities:

- Evaluation of Data Center Relocation for EnKK, based on existing concepts and plans. Scope is the quality assurance of existing concepts as well as their adoption and extension

06/2012 - 06/2012	**Knappschaft Bahn See: Gap Analysis for Data Center Migration** Bochum/Germany Duties/Responsibilities/Activities:

- Performing gap analysis of existing Data Center migration planning. Create high level Data Center migration plan. Definition of work products for Data Center migration. Labor cost estimation for Data Center migration

05/2012 - 05/2012	**AMOS: AGN Service Landscape** Munich/Germany Duties/Responsibilities/Activities:

- Assessment of AGN Service Landscape (Architecture of Service Landscape, Service Catalogue, Service Building Blocks, Service Description and Service Calculation Model)

12/2011 - 04/2012	**Huawei Technologies: Global Network and Data Center project** Shenzhen/China Duties/Responsibilities/Activities: • Evaluation of current Data Center Architecture, Distribution and Design. • Planning of future Data Center Architecture, Distribution and Design.
10/2011 - 11/2011	**Knappschaft Bahn See: IT Assessment** Bochum/Germany Duties/Responsibilities/Activities: • Assessment of IT and Data Center Infrastructure. • Definition of saving potential within the IT and within the Data Center.
01/2011 - 09/2011	**ADAC: Data Center Relocation** Munich/Germany Duties/Responsibilities/Activities: • Preparation of a concept for Performing a Data Center Relocation • Project Lead of executing the Data Center Relocation (Planning, Coordination and Execution)
01/2011 - 05/2011	**W&W Informatik : Project CUT, Data Center Migration** Ludwigsburg/Germany Duties/Responsibilities/Activities: • Project Management Support during Migration Application of an acquired Company • Consulting of Data Center Planning and Data Center Migration
05/2010 - 12/2010	**ITERGO: AREAL+ - Data Center Building and Data Center Relocation** Duesseldorf/Germany Duties/Responsibilities/Activities: • Project Lead of executing the Data Center Relocation (Planning, Coordination and Execution)
07/2009 - 06/2010	**Price Waterhouse Coopers: RZ 2.0 - Data Center Relocation** Frankfurt/Germany Duties/Responsibilities/Activities: • Project Lead of executing the Data Center Relocation (Planning, Coordination and Execution)
10/2008 - 06/2010	**European Patent Office : Data Center Relocation** Munich/Germany Duties/Responsibilities/Activities:

- Project Lead of executing the Data Center Relocation (Planning, Coordination and Execution)

01/2010 - 05/2010

FTI: Data Center Relocation

Munich/Germany

Duties/Responsibilities/Activities:

- Project Lead of executing the Data Center Relocation (Planning, Coordination and Execution)

10/2008 - 03/2010

ASIC: IBM Turnkey Roboter Implementation

Munich/Germany

Duties/Responsibilities/Activities:

- Project Lead for Migration from SUM STK Library environment to IBM Tape Library Technology

08/2008 - 03/2010

ASIC: Projectmanagement Support for CREDO

Unterfoehring/Germany, London/United Kingdom

Duties/Responsibilities/Activities:

- Project Management Support during IT Consolidation of Customer European Subsidiaries
- Project Lead for Data Center Relocation from London to Unterfoehring
- Project Lead for Logical Relocation of IBM iSeries from Athens to Unterfoehring

06/2009 - 11/2009

Phoenix Pharmahandel: Data Center Relocation

Fuerth/Germany

Duties/Responsibilities/Activities:

- Project Lead of executing the Data Center Relocation (Planning, Coordination and Execution)

07/2009 - 08/2009

Homag: Data Center Relocation

Schopfloch/Germany

Duties/Responsibilities/Activities:

- Project Lead of executing the Data Center Relocation (Planning, Coordination and Execution)

05/2008 - 08/2008

First Data: IBM zSeries Relocation, Management Consulting

Bad Vilbel/Germany

Duties/Responsibilities/Activities:

- Management Consulting of IT Operations Manager
- concerning IT Operation Processes
- Project Lead for IBM Mainframe Relocation

03/2007 - 08/2008

Schaeffler KG: IT RO for SAP

Herzogenaurach/Germany

Duties/Responsibilities/Activities:

- Project Lead for the Migration of the complete Customer SAP Databases (SAP R3, SAP BW, APO, …)

08/2006 - 02/2007

BG PHOENICS: Rollout Phoenics

Munich, Boeblingen/Germany

Duties/Responsibilities/Activities:

- Management Consulting of IT Operations Manager
- Project Management Support during Rollout Phase of an Insurance Application

05/2006 - 08/2006	Wacker: Migration of ORACLE Database Server, Migration of AIX environment

Freiberg/Germany

Duties/Responsibilities/Activities:

- Project Lead for Migration of ORACLE Database Servers and for the Migration of IBM AIX Systems

01/2006 - 06/2006	Wacker: Implementation of Storage on Demand

Munich/Germany

Duties/Responsibilities/Activities:

- Project Lead for Implementation of the Storage on Demand environment

07/2005 - 02/2006	LBBW: Storage Implementation

Stuttgart/Germany

Duties/Responsibilities/Activities:

- Takeover of Crisis Management for Storage Implementation for Mainframe and Decentral Storage Systems
- Coordination of IBM Support Organization in order ro resolve Product Problems

07/2005 - 02/2006	IBM: VCC - Virtual Client Concept

Munich, Mainz/Germany

Duties/Responsibilities/Activities:

- Project Lead for Software Development of an Desktop Virtualization Solution

01/2005 - 12/2005	HVBInfo: ATOM - Advanced Overall Tivoli Management

Munich/Germany

Duties/Responsibilities/Activities:

- Project Lead for Migration of Customer Tivoli environment to zLinux

10/2004 - 12/2004	GaVI: Server Consolidation SV-Neu

Stuttgart/Germany

Duties/Responsibilities/Activities:

- Project Lead of SAP Server Consolidation on IBM Power Server

06/2004 - 12/2004	HVBInfo: PoC Tivoli on Linux

Munich/Germany

Duties/Responsibilities/Activities:

- Project Lead for Proof of Concept for the IT Landscape Decision, concerning the Implementation of Tivoli on Linux on IBM zSeries or IBM Intel Server

- Preparation of Decision Memo including Business Case

09/2004 - 11/2004

RI Solution: SAP Server Consolidation on IBM Power 5 Server

Munich/Germany

Duties/Responsibilities/Activities:

- Project Lead of SAP Server Consolidation on IBM Power 5 Server

06/2004 - 09/2004

SEW Eurodrive : SAP Migration on Bladecenter

Bruchsal/Deutschland

Duties/Responsibilities/Activities:

- Crisis Management after Customer Escalation

04/2004 - 06/2004

Rossmann: Bladecenter and SAN Consolidation

Hannover/Germany

Duties/Responsibilities/Activities:

- Crisis Management and Project Lead of IT Consolidation

07/2002 - 12/2003

BMW: SIGMA Maintenance

Munich/Germany

Duties/Responsibilities/Activities:

- Project Lead of Hard- and Software Maintenance of customer IBM RS/6000 and AIX system environment

02/2003 - 11/2003

BG PHOENICS: IT Landscape Decision

Munich/Germany

Duties/Responsibilities/Activities:

- Project Lead of Load- and Performance Tests for the customer IT landscape

10/2000 - 12/2002

HVBInfo: Tivoli operation

Munich/Germany

Duties/Responsibilities/Activities:

- Project Lead of Tivoli operation

01/2002 - 07/2002

BMW: Availability Management

Munich/Germany

Duties/Responsibilities/Activities:

- Availability and Service Manager

10/1999 - 10/2000

BMW: Server Operation

Munich/Germany

Duties/Responsibilities/Activities:

- Project Lead of RS/6000 Server and Tivoli Operation team

04/1997 - 08/1999

IZB-Soft: KORE (Cost Accounting)

Munich/Germany

Duties/Responsibilities/Activities:

- Design and Implementation of an ORACLE Database component of the customer cost accounting application

06/1996 - 03/1997	Sanacorp : Implementation of Systems management with SystemView
	Planegg/Deutschland
	Duties/Responsibilities/Activities:

- Implementation of network and system monitoring
- Education of customer employees

Publications:

12/2012	DMR Markets Financial Services
	Industry Talk:
	Data Center consolidation projects in the Financial Services industry

Certifications:

Project Management	PMI, PRINC2 Foundation, PRINCE2 Practicioner
	Masters Certificate in Project Management (George Washington University)
Service Management	ITIL Foundation
Innovation	Innovation Management (IBMI)
Technology	Tivoli Top Gun, Oracle Administration